Responsibilities:

> To assist in the establishment and achievement of Element's operational short-term and long-term objectives to maximize financial returns;

> To work with Sales & Marketing to develop & execute effective sales plans to drive traffic, sales conversion and grow the business;

> To attain targeted resident satisfaction & employee engagement scores;

➤ To ensure the efficient management of site level labour;

> To contribute to the overall growth and development of the business through participating in a continuous improvement environment;

➤ To be responsible for the development, management, and achievement of the annual operating and capital budgets;

 \succ To be responsible for preparing your people for ongoing change and articulating the vision for the company as a whole;

- > To ensure clarity, understanding and commitment from all stakeholders;
- > To ensure all rents and ancillary revenues are optimized;

➤ To plan, staff, and supervise all assigned work unit activities through subordinate managers to ensure a cohesive operational unit;

➤ To provide advice, guidance, and direction to subordinate managers toward their professional development;

> To coordinate & confer with professional staff to resolve operating problems, and authorize department operational procedures within corporate framework;

- > To capitalize on all potential opportunities to cross-sell and up-sell existing clients;
- > To support the provincial retirement operator's association in the promotion of a viable sector;
- ➤ To participate as required in all labour/ collective agreement meetings;
- ➤ To manage provincial legislative requirements from a variety of regulatory bodies;
- > To embody the corporate vision, mission and values;
- > To participate on corporate cross functional team projects where required;
- > To uphold and promote the organization's values and vision;
- > To perform additional assignments as required.

Customer Focus:

Ensuring that the customer perspective is a driving force behind business decisions and activities; crafting and implementing service practices that meet customers' and own organization's needs.

Key Actions

> Seeks to understand customer - Actively seeks information to understand customer circumstances, problems, expectations, and needs.

➤ Identifies customer service issues - Identifies breakdowns in internal processes and systems that directly impact customer service and retention; expresses concerns to others.

➤ Creates customer-focused practices - Uses understanding of customer needs to institute systems,

processes, and procedures to ensure customer satisfaction and to prevent service issues from occurring.
Assures customer satisfaction - Makes sure that customer solutions, practices, and procedures are carried out and achieve their objectives.

Continuous Improvement:

Originating action to improve existing conditions, systems, structures and processes; identifying improvement opportunities, generating ideas, and implementing solutions.

Key Actions

➤ Identifies opportunities - Reviews processes to determine any gaps between current outputs and expected requirements.

> Determines causes - Identifies conditions that contribute to gaps or key variances; explores relationships between conditions and outcomes; distinguishes causes from symptoms and identifies primary causes.

> Targets improvement ideas—Generates ideas for solutions; analyzes the potential effect or impact of each solution; selects appropriate solutions.

> Implements improvements—Tests solutions; gathers feedback on effectiveness; reviews impact on baseline measures; modifies solutions as appropriate to ensure effectiveness.

> Liaise with other parts of the organization to share, develop, and initiate industry best practices.

Strategic Decision Making:

Obtaining information and identifying key issues and relationships relevant to achieving a long-range goal or vision; committing to a course of action to accomplish a long-range goal or vision after developing alternatives based on logical assumptions, facts, available resources, constraints, and organizational values.

Key Actions

> Gathers information - Identifies and fills gaps in information required to understand strategic issues.

> Organizes information - Organizes information and data to identify/explain major trends, problems, and causes; compares and combines information to identify underlying issues.

> Evaluates/Selects strategies - Generates and considers options for actions to achieve a long-range goal or vision; develops decision criteria considering factors such as cost, benefits, risks, timing, and buy-in; selects the strategy most likely to succeed.

> Establishes implementation plan - Identifies the key tasks and resources needed to achieve objectives.

> Executes plan - Makes sure strategies are carried out; monitors results and makes adjustments as needed.

Leadership:

Providing feedback, instruction, and development guidance to help others excel in their current or future job responsibilities; planning and supporting the development of individual skills and abilities.

Key Actions

> Clarifies performance - Seeks information and opinions about an individual's current performance as well as long-term development needs.

➤ Provides timely feedback - Gives timely, specific, and appropriate feedback about performance, development needs, and development progress; reinforces efforts and progress.

> Conveys performance expectations and implications - Communicates high expectations; links performance improvement and skill development to relevant personal and business goals; checks for understanding of and commitment to performance and development goals as well as follow up activities.

> Evaluates skill gaps - Diagnoses gaps in knowledge, experience, skills, and behavior that underlie current and future performance; continually modifies evaluation based on new information.

Guides development - Provides guidance and positive models to help others develop; seeks suggestions for improving performance; collaboratively creates development plans that include activities targeted to specific goals; leverages environmental supports and removes development barriers; advocates for individual to higher levels of management to create development opportunities.
 Fosters developmental relationships - Helps people feel valued and included in coaching and development discussions by expressing confidence in their ability to excel, maintaining their self-esteem, empathizing, involving them, and disclosing own position.

Leading Change:

Identifying and driving organizational and cultural changes needed to adapt strategically to changing market demands, technology, and internal initiatives; catalyzing new approaches to improve results by transforming organizational culture, systems, or products/services.

Key Actions

> Identifies change opportunities - Proactively recognizes the need for innovation or improvement and initiates efforts to explore alternative solutions.

➤ Stretches boundaries - Encourages others to question established processes and traditional assumptions; seeks and uses input from diverse sources to generate alternative approaches; promotes experimentation by rewarding early adopters and their progress.

➤ Catalyzes change - Takes action to improve organizational culture, processes, or products/services; establishes and encourages others to achieve a best practice approach; translates new ideas into concrete action plans.

➤ Removes barriers and resistance - Strives to understand and break down cultural barriers to change; explains the benefits of change; demonstrates sensitivity to fears about change; helps individuals overcome resistance to change.

Passion for Results:

Driving high standards for individual, team, and organizational accomplishment; tenaciously working to meet or exceed challenging goals; deriving satisfaction from goal achievement and continuous

improvement.

Key Actions

➤ Creates performance tension - Identifies gaps between current reality and expected business results; sets challenging goals and high performance standards for self and others; initiates action and moves others toward envisioned outcomes.

➤ Persists to completion - Corrals energy day-to-day to maintain momentum and a sense of urgency toward desired results; continually focuses others on performance gaps; works relentlessly to overcome obstacles; is dissatisfied until results have been achieved.

Contributing to Team Success:

Actively participating as a member of a team to move the team toward the completion of goals.

Key Actions

➤ Facilitates goal accomplishment – Makes procedural or process suggestions for achieving team goals or performing team functions; provides necessary resources or helps to remove obstacles to help the team accomplish its goals.

> Involves others – Listens to and fully involves others in team decisions and actions; values and uses individual differences and talents.

➤ Informs others on team – Shares important or relevant information with the team.

➤ Models commitment – Adheres to the team's expectations and guidelines; fulfills team responsibilities; demonstrates personal commitment to the team.

Compelling Communication:

Clearly and succinctly conveying information and ideas to individuals and groups; communicating in a focused and compelling way that captures and holds others' attention.

Key Actions

> Delivers clear messages - Conveys messages logically, simply, succinctly, and at the right pace; does not digress; is in command of the message.

> Communicates with impact - Captures and holds audience attention; uses forceful and compelling language and tone to stimulate others' thinking and actions; uses vivid analogies and illustrations to create mental images; uses visual aids when appropriate to enhance impact of the message.

 \succ Uses language appropriately - Uses correct grammar and punctuation; uses a format and terminology appropriate to the topic and audience.

> Ensures understanding - Checks audience understanding; presents messages in different ways to enhance their understanding.